

## Creightons Plc

### Preliminary results

Creightons Plc (the “Group” or “Creightons”) is pleased to announce its preliminary results for the year ended 31 March 2017.

#### Financial highlights

- Revenue increased by 45.7% to £30.6m (2016: £21.0m)\*.
- Operating profit increased by 171% to £1,513,000 (2016: £558,000)\*.
- Operating profit margin of 4.9% (2016 2.7%)\*.
- Cash generated £1.2m (2016: £0.9m).
- Diluted EPS 1.88p (2016: 0.84p)\*\*.
- Proposed final dividend 0.23p per ordinary share (2016: No dividend).

\* Continuing operations.

\*\* Pre exceptional items.

#### Operational highlights

- Sales from contract business increased by 210%.
- Export sales growth of 62%.
- Sales of Branded products increased by 16%.
- New multiple and internet retailers.
- Increased range of channels from value to premium market.
- Successful integration of acquired production capability and capacity.
- Extended product range.
- Mitigation of raw material costs increase through group-wide procurement.
- Key sector Beauty Awards: “Beauty Shortlist”, “Hair” and “Janey Loves”

#### Commenting on the results, William McIlroy, Chairman of Creightons Plc, said:

“Creightons Plc ends the reporting period with an enhanced production capability now able to support innovation, design, development and production across the spectrum from value to premium market. We believe this, with the increased production capacity, strengthens and improves the resilience of the business and will ensure the Group is well positioned to sustain profitable operations and to continue to seize new opportunities as they emerge in a consolidating market.”

#### Commenting on the results, Bernard Johnson, Managing Director, said:

“The management team has achieved a significant improvement in the customer base, both in the UK and overseas, with a broader range of products, expansion in the premium sector, extended production capability and capacity, and continued positive cash generation. The Group is poised for further growth.”

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## Overview

Creightons Plc has successfully integrated the assets it acquired as announced on 16 February 2016, and the impact of the resultant expansion of the business along with continued organic growth can be seen in the results for the year ending 31 March 2017. This acquisition provided the Group with the opportunity to move into more premium areas of the market in both product offering and production capabilities.

### Sales

Group sales of £30,586,000 for the year ended 31 March 2017 were 45.7% higher than the previous year (2016 from continuing operations: £21,005,000). Sales of our branded products have increased by 16.0% in the period. This growth has been driven by the relaunch of key brands in order to improve the product offering to consumers and by further expanding our reach into export markets. Our private label ranges continue to face increased price and promotion pressure from big brands and the growth of the value market, which has eroded our customer's market share and adversely affected sales volumes. Contract sales have increased by 210% with 38.9% organic growth and the balance from the new Devon contract manufacturing site.

### Margin and overheads

Our gross margin was 42.5% for the year ended 31 March 2017 (2016 from continuing operations: 42.2%). We are continuing to focus efforts to improve our margins through product re-engineering and targeted investment in plant and machinery which will improve output at lower costs. This will be key to our success especially in the current economic climate as we continue to see the trend of consumers in the UK focussing on value. We have completed an exercise to realign sources of supply across the enlarged Group which has enabled us to mitigate the impact of increased raw material costs following the fall in the value of Sterling.

We will continue to manage our overhead cost base and working capital requirements to ensure they are aligned with the anticipated sales levels of the Group, whilst retaining the skills necessary to meet growth opportunities as they arise.

### Operating profit

Operating profit from continuing businesses was £1,513,000 (2016: £558,000). The increased sales together with the tight control on costs and synergies as a result of shared central resources across the Group results in a significantly increased operating profit margin of 4.9% (2016 from continuing operations: 2.7%).

### Tax

It should be noted that the Group has now utilised all of its historic tax losses in the financial year to 31 March 2017 and therefore we have provided a tax charge within these results of £238,000 (2016: £Nil) which equates to an underlying rate of 16.0%.

### Profit after tax and exceptional items

The Group is reporting a profit after tax of £1,251,000 for year ended 31 March 2017 (2016: £1,329,000 including exceptional income of £768,000 on the disposal of "The Real Shaving Company" business).

### Earnings per share

I am pleased to report that the impact of the above is a diluted earnings per share pre-exceptional items of 1.88p (2016: 0.84p) an increase of 123%.

### Working capital

Net cash on hand (cash and cash equivalents less bank loan and short term borrowings) is £2,029,000 (2016: £814,000). The main reason for the increase in net cash on hand is the operating profit generated as a result of the sales growth during the year. A clear focus on stock management has restricted the increase in stockholding to 2.9% compared to a sales growth of 45.7%.

### Dividend

The Board proposes a final dividend of 0.23 pence per ordinary share, subject to approval at the AGM, to shareholders on record as at 21<sup>st</sup> July, and then payable on 18<sup>th</sup> August. It is the directors' intention to align any future dividend payments to the underlying earnings and cash flow of the business.

The Board believe that this year's sales of £30,586,000 and profit after tax of £1,251,000 place the Group in a good position to take advantage of any opportunities that may arise.

## **Directors' responsibilities statement**

The directors whose names and functions are set out on page 54 of the full report and accounts are responsible for preparing the Annual Report and the Financial Statements in accordance with applicable laws and regulations.

Company law requires the directors to prepare such financial statements for each financial year. Under that law the directors are required to prepare the Group consolidated financial statements in accordance with International Financial Reporting Standards (IFRS) as adopted by the European Union and Article 4 of International Accounting Standards regulation and have also chosen to prepare the parent company financial statements under IFRS as adopted by the European Union. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the Group and of the profit or loss of the Group for that period. In preparing these financial statements, the directors are required to:

- properly select and apply accounting policies;
- present information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information;
- provide additional disclosure when compliance with the specific requirements in IFRS is insufficient to enable users to understand the impact of particular transactions, other events and conditions on the Group's financial position and financial performance; and
- make an assessment of the Group's ability to continue as a going concern.

The directors are responsible for maintaining proper accounting records that are sufficient to show and explain the Group's transactions and disclose with reasonable accuracy at any time the financial position of the Group and enable them to ensure that its financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Group and hence for taking reasonable steps to prevent and detect fraud and other irregularities.

Under applicable law and regulations, the directors are also responsible for preparing a strategic report, directors' report, directors' remuneration report and a corporate governance statement that comply with that law and those regulations.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the Group's website.

Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

### **Directors' responsibility statement pursuant to DTR4 – Periodic Financial Reporting**

Each of the directors confirms that to the best of their knowledge:

1. the financial statements, prepared in accordance with International Financial Reporting Standards as adopted by the EU, give a true and fair view of the assets, liabilities, financial position and profit or loss of the company and the undertakings included in the consolidation taken as a whole;
2. the strategic report includes a fair review of the development and performance of the business and the position of the company and the undertakings included in the consolidation taken as a whole, together with the description of the principal risks and uncertainties that they face; and
3. the report and financial statements, taken as a whole, are fair, balanced and understandable and provide the information necessary for shareholders to assess the Group's performance and business model and strategy.

## **Principal risks and uncertainties**

### **Risks**

The Board regularly monitors exposure to key risks, such as those related to production efficiencies, cash position and competitive position relating to sales. It has also taken account of the economic situation over the past 12 months, and the impact that has had on costs and consumer purchases.

It also monitors those risks not directly or specifically financial, but capable of having a major impact on the business's financial performance if there is any failure, such as product contamination and manufacture outside specification, maintenance of satisfactory levels of customer and consumer service, accident ratios, failure to meet environmental protection standards or any of the areas of regulation mentioned above. Further details of financial risks are set out in Note 2.

### **Capital structure, cash flow and liquidity**

Having achieved profitability after a number of years of substantial losses and repaid loans used at the time of the purchase of the Potter & Moore business, the Group's cash flow has improved substantially since the Potter & Moore acquisition in 2003. The business is funded using retained earnings and invoice discounting, with a bank facility secured against its assets. Further details are set out in Note 2.

### **Competitive environment**

The Group operates in a competitive environment in which demand for products can vary and customers have the opportunity to transfer business to other suppliers. The Group works to minimise this risk by developing close relationships with customers offering quality, service and innovation throughout the business. This risk is also further reduced through the development of its branded product portfolio and by the diversity of customers and products offered.

### **Quality**

The Group treats quality as its key requirement for all products and strives to deliver quality products for every price point. Failure to achieve the required quality and safety standards would have severe consequences for the Group, from financial penalties to the damage to customer relationships. The Group has a robust product development process to mitigate risk wherever possible and to ensure all products are safe and fit for purpose. The Group is subject to frequent internal and external safety, environmental and quality audits covering both accreditations held and our customers' required operating standards.

## Consolidated income statement

	Note	Year ended 31 March 2017	Year ended 31 March 2016		
		Group total from Continuing operations	Continuing operations	Discontinued operations	Group total
		£000	£000	£000	£000
Revenue		30,586	21,005	148	21,153
Cost of sales		(17,598)	(12,151)	(72)	(12,223)
<b>Gross profit</b>		<b>12,988</b>	<b>8,854</b>	<b>76</b>	<b>8,930</b>
Distribution costs		(1,280)	(911)	(13)	(924)
Administrative expenses		(10,195)	(7,385)	(63)	(7,448)
<b>Operating profit</b>		<b>1,513</b>	<b>558</b>	<b>-</b>	<b>558</b>
Profit on disposal of "The Real Shaving Company"		-	-	768	768
Other operating income – gain on bargain purchase	7	-	227	-	227
Other operating expense – costs in relation to acquisition		-	(225)	-	(225)
<b>Profit after exceptional item</b>		<b>1,513</b>	<b>560</b>	<b>768</b>	<b>1,328</b>
Finance income		-	2	-	2
Finance costs		(24)	(1)	-	(1)
<b>Profit after exceptional items and before tax</b>		<b>1,489</b>	<b>561</b>	<b>768</b>	<b>1,329</b>
Taxation		(238)	-	-	-
<b>Profit for the year from continuing operations attributable to the equity shareholders of the parent company</b>		<b>1,251</b>	<b>561</b>	<b>768</b>	<b>1,329</b>

## Earnings per share

	Note	Year ended 31 March 2017	Year ended 31 March 2016	
		Group total from Continuing operations	Continuing operations	Group total
Basic	3	2.09p	0.94p	2.23p
Diluted	3	1.88p	0.84p	1.99p

## Consolidated statement of comprehensive income

		Year ended 31 March 2017 £000	Year ended 31 March 2016 £000
Profit for the year		1,251	1,329
Exchange differences on translating foreign operations		3	3
Exercise of derivatives		26	(5)
<b>Total comprehensive income for the year attributable to the equity shareholders of the parent</b>		<b>1,280</b>	<b>1,327</b>

## Consolidated balance sheet

		31 March 2017 £000	31 March 2016 £000
	<b>Note</b>		
<b>Non-current assets</b>			
Goodwill		331	331
Other intangible assets		212	239
Property, plant and equipment		1,637	1,374
		<b>2,180</b>	<b>1,944</b>
<b>Current assets</b>			
Inventories		4,024	3,912
Trade and other receivables		4,861	4,048
Cash and cash equivalents		2,631	814
Derivative financial instruments		19	25
		<b>11,535</b>	<b>8,799</b>
<b>Total assets</b>		<b>13,715</b>	<b>10,743</b>
<b>Current liabilities</b>			
Trade and other payables		4,564	3,543
Obligations under finance leases		-	7
Borrowings		68	-
Bank loan		116	-
Derivative financial instruments		56	51
		<b>4,804</b>	<b>3,601</b>
<b>Net current assets</b>		<b>6,731</b>	<b>5,198</b>
<b>Non-current liabilities</b>			
Deferred tax liability		26	-
Bank loan		418	-
		<b>444</b>	<b>-</b>
<b>Total liabilities</b>		<b>5,248</b>	<b>3,601</b>
<b>Net assets</b>		<b>8,467</b>	<b>7,142</b>
<b>Equity</b>			
Share capital	4	606	599
Share premium account		1,259	1,249
Other reserves		25	25
Translation reserve		(9)	(12)
Cash flow hedge reserve		(37)	(26)
Retained earnings		6,623	5,307
<b>Total equity attributable to the equity shareholders of the parent company</b>		<b>8,467</b>	<b>7,142</b>

## Consolidated statement of changes in equity

	Share capital	Share premium account	Other reserves	Translation reserve	Cash flow hedge reserve	Retained earnings	Total equity
	£000	£000	£000	£000	£000	£000	£000
At 1 April 2015	596	1,248	25	(15)	5	3,938	5,797
Exercise of options	3	1	-	-	-	-	4
Exchange differences on translation of foreign operations	-	-	-	3	-	-	3
Share-based payment charge	-	-	-	-	-	40	40
Exercise of derivatives	-	-	-	-	(5)	-	(5)
Charge in relation to derivative financial statements	-	-	-	-	(26)	-	(26)
Profit for the year	-	-	-	-	-	1,329	1,329
At 31 March 2016	599	1,249	25	(12)	(26)	5,307	7,142
Exchange differences on translation of foreign operations	-	-	-	3	-	-	3
Exercise of options	7	10	-	-	-	-	17
Share-based payment charge	-	-	-	-	-	90	90
Exercise of derivatives	-	-	-	-	26	-	26
Charge in relation to derivative financial instruments	-	-	-	-	(37)	-	(37)
Deferred tax through Equity	-	-	-	-	-	(25)	(25)
Profit for the year	-	-	-	-	-	1,251	1,251
At 31 March 2017	606	1,259	25	(9)	(37)	6,623	8,467

## Consolidated cash flow statement

		Year ended 31 March 2017	Year ended 31 March 2016		
		Group total from Continuing operations	Continuing operations	Discontinued operations	Group total
	Note	£000			£000
<b>Net cash from operating activities</b>	<b>5</b>	<b>2,058</b>	<b>1,052</b>	<b>(72)</b>	<b>980</b>
<b>Investing activities</b>					
Purchase of property, plant and equipment		(551)	(769)	-	(769)
Purchase of intangible assets		(306)	(302)	-	(302)
Proceeds on disposal of The Real Shaving Company		-	-	1,000	1,000
<b>Net cash used in investing activities</b>		<b>(857)</b>	<b>(1,071)</b>	<b>1,000</b>	<b>(71)</b>
<b>Financing activities</b>					
Repayment of finance lease obligations		(7)	(22)	-	(22)
Proceeds on issue of shares		17	4	-	4
Increase of bank loans and invoice finance facilities		602	-	-	-
(Repayment) of bank loans and invoice finance facilities		-	(84)	-	(84)
<b>Net cash used in financing activities</b>		<b>612</b>	<b>(102)</b>	<b>-</b>	<b>(102)</b>
<b>Net increase / (decrease) in cash and cash equivalents</b>		<b>1,813</b>	<b>(121)</b>	<b>928</b>	<b>807</b>
Cash and cash equivalents at start of year		<b>814</b>	<b>9</b>	<b>-</b>	<b>9</b>
Effect of foreign exchange rate changes		4	(2)	-	(2)
<b>Cash and cash equivalents at end of year</b>		<b>2,631</b>	<b>(114)</b>	<b>928</b>	<b>814</b>



## Notes to preliminary announcement

### 1. Significant accounting policies

#### Basis of accounting

The financial statements have been prepared in accordance with IFRS adopted by the European Union and the Group financial statements comply with Article 4 of the EU IAS regulations.

The financial statements have also been prepared on the historical cost basis, except for the revaluation of financial instruments that are measured at fair values at the end of each reporting period, as explained in the accounting policies below. Historical cost is generally based on the fair value of the consideration given in exchange for goods and services. The principal accounting policies adopted are set out below.

#### Basis of consolidation

The consolidated financial statements incorporate the financial statements of the company and entities controlled by the company (its subsidiaries), made up to the 31 March each year. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable return from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The company reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

Consolidation of a subsidiary begins when the company obtains control over the subsidiary and ceases when the company loses control of the subsidiary. Specifically, the results of subsidiaries acquired or disposed of during the year are included in the consolidated income statement from the date the company gains control until the date the company ceases to control the subsidiary.

Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with the Group's accounting policies.

All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated on consolidation.

#### Going concern

The directors have, at the time of approving the financial statements, a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in the preparation of the financial statements. Further detail is included in the strategic report on pages 4 to 7 of the financial statements.

#### Business combinations

Acquisition of subsidiaries and businesses are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition-date fair values of assets transferred to the Group, less liabilities incurred in exchange for control of the entity acquired. Acquisition related costs are recognised in profit or loss as incurred.

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognised at their fair value, except:

- deferred tax assets or liabilities and assets or liabilities related to employee benefit arrangements that are recognised and measured in accordance with IAS 12 *Income Taxes* and IAS 19 *Employee Benefits* respectively; and
- assets that are classified as held for sale in accordance with IFRS 5 *Non-current Assets Held for Sale and Discontinued Operations* are measured in accordance with that standard.

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquired entity, and the fair value of the acquirer's previously held equity interests in the acquiree (if any) over the net of the acquisition-date amounts of the identifiable assets acquired and the liabilities assumed. If, after reassessment, the net of the acquisition-date amounts of the identifiable assets acquired and liabilities assumed exceeds the sum of the consideration transferred, the amount of any non-controlling interest in the acquired entity and the fair value of the acquirer's previously held interests in the acquired entity (if any), the excess is recognised immediately in profit or loss as a purchase gain.

## **Goodwill**

Goodwill is initially recognised and measured as set out above.

Goodwill is not amortised but is reviewed for impairment at least annually. For the purposes of impairment testing, goodwill is allocated to each of the Group's cash-generating units expected to benefit from the synergies of the combination. Cash-generating units to which goodwill has been allocated are tested for impairment annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than the carrying amount of the unit, the impairment loss is first allocated to reduce the carrying amount of the goodwill allocated to the unit and then to the other assets of the unit on a pro-rata basis of the carrying amount of each asset in the unit. An impairment loss recognised for goodwill is not reversible in subsequent periods.

On disposal of a subsidiary, the attributable amount of goodwill is included in the determination of the profit or loss on disposal.

## **Revenue recognition**

Revenue is measured at the fair value of the consideration received or receivable in the year and represents amounts receivable for goods provided in the normal course of business, net of discounts, VAT and other sales related taxes.

Revenue from the sale of goods is recognised when all the following conditions are satisfied:

- the Group has transferred to the buyer the significant risks and rewards of ownership of the goods generally when the production of goods is complete and the customer has accepted title of the goods under contractual shipping arrangements;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits associated with the transaction will flow to the entity; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

## **Leases**

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets of the Group at the fair value or, if lower, at the present value of the minimum lease payments, each determined at the inception of the lease. The corresponding liability to the lessor is included in the balance sheet as a finance lease obligation.

Lease payments are apportioned between finance expenses and reduction of the lease obligation so as to achieve a constant rate of interest on the remaining balance of the liability. Finance expenses are recognised immediately in profit or loss.

Rentals payable under operating leases are charged against income on a straight-line basis over the term of the relevant lease.

In the event that lease incentives are received to enter into operating leases, such incentives are recognised as a liability. The aggregate benefit of incentives is recognised as a reduction of rental expense on a straight line basis over the term of the lease.

## **Foreign currencies**

The individual financial statements of each group company are prepared in the currency of the primary economic environment in which it operates (its functional currency). For the purposes of consolidated financial statements, the result and financial position of each group company is presented in pounds sterling, which is the functional currency of the company, and the presentational currency for the consolidated financial statements.

In preparing the financial statements of individual companies, transactions in currencies other than the entity's functional currency (foreign currencies) are recorded at the rates of exchange prevailing on the dates of the transactions. At each balance sheet date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates ruling at that date.

Exchange differences are recognised in profit or loss in the period in which they arise except for exchange difference on:

- transactions entered into to hedge certain currency risks (see below under financial instruments / hedge accounting); and
- monetary items receivable from or payable to a foreign operation for which settlement is neither planned nor likely to occur in the foreseeable future (therefore forming part of the net investment in the foreign operation), which are recognised initially in other comprehensive income and reclassified from equity to profit or loss on disposal or partial disposal of the next investment.

For the purposes of presenting consolidated financial statements, the assets and liabilities of the Group's foreign operations are translated at exchange rates prevailing on the balance sheet date. Income and expense items are translated at the average exchange rate for the period, unless exchange rates fluctuate significantly during that period, in which case the exchange rates at the date of transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity.

On the disposal of a foreign operation (i.e. a disposal of the Group's entire interest in a foreign operation, or a disposal involving loss of control over a subsidiary that includes a foreign operation, loss of joint control over a jointly controlled entity that includes a foreign operation, or loss of significant influence over an associate that includes a foreign operation) all of the accumulated exchange differences in respect of that operation attributable to the Group are reclassified to profit or loss.

In addition, in relation to a partial disposal of a subsidiary that includes a foreign operation that does not result in the Group losing control over the subsidiary, the proportionate share of accumulated exchange differences are re-attributed to non-controlling interests and are not recognised in profit or loss. For all other partial disposals (i.e. partial disposals of associates or joint arrangements that do not result in the Group losing significant influence or joint control), the proportionate share of the accumulated exchange differences is reclassified to profit or loss.

### **Borrowing costs**

All borrowing costs are recognised in the income statement in the period in which they are incurred.

### **Operating profit**

Operating profit is stated before finance income and finance costs.

### **Retirement benefit costs**

The Group companies contribute to defined contribution retirement benefit schemes.

Payments to the defined contribution retirement benefit schemes are recognised as an expense when employees have rendered service entitling them to the contributions.

### **Taxation**

The tax expense represents the sum of tax currently payable and deferred tax.

#### *Current tax*

The tax currently payable is based on the taxable profit for the year. Taxable profit differs from net profit as reported in the income statement because it excludes items of income or expenditure that are taxable or deductible in other years and it further excludes items of income or expenditure that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the balance sheet date.

#### *Deferred tax*

Deferred tax is the tax expected to be payable or recoverable on material differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit, and is accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary timing differences can be utilised. Such assets and liabilities are not recognised if the temporary differences arise from the initial recognition of goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither taxable profit nor accounting profit.

The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at tax rates that are expected to apply in the period when the liability is settled or the asset is realised based on tax laws and rates that have been enacted or substantially enacted at the balance sheet date. Deferred tax is charged or credited to the income statement, except when it relates to items charged or credited to other comprehensive income, in which case the deferred tax is also dealt with in other comprehensive income.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets or liabilities.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Group intends to settle its current tax assets and liabilities on a net basis.

### *Current and deferred tax for the year*

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively. When current tax or deferred tax arises from the initial accounting for a business combination, that tax effect is included in the accounting for the business combination.

### **Property, plant and equipment**

Property, plant and equipment is stated at cost less accumulated depreciation and any recognised impairment loss.

Depreciation is charged so as to write off the cost of the assets less any residual values over their estimated useful lives using the straight line method on the following basis:

	% per annum
Plant and machinery	10 - 20
Fixtures and fittings	10 - 20
Computers	20 - 33

The estimated useful lives, residual values and depreciation method used are reviewed at the end of each reporting period, with the effect of any changes in the estimate accounted for on a prospective basis.

Assets held under finance leases are depreciated over their expected useful lives on the same basis as owned assets or, where shorter, over the term of the relevant lease.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. The gain or loss arising on the disposal or scrapping of an asset is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in the income statement.

### **Research and development expenditure**

Expenditure on research activities is recognised as an expense in the period in which it is incurred.

An internally generated intangible asset arising from the Group's product development is recognised only if the following conditions are met:

- an asset is created that can be identified with a specific product or range of products;
- it is probable that the asset created will generate future economic benefits; and
- the development cost of the asset can be measured reliably

Internally generated intangible assets are amortised on a straight-line basis over their useful lives of up to two years. Where no internally generated intangible assets can be recognised, development expenditure is recognised as an expense in the period in which it is incurred.

### **Intangible assets acquired separately**

Other intangible assets are carried at cost less accumulated amortisation and accumulated annual impairment. Amortisation begins when an asset is available for use and is calculated on a straight-line basis over its estimated useful life as follows:

Acquired licences	- Over three years
Computer software	- Over three to five years

## **Impairment of tangible and other intangible assets**

At each balance sheet date, the Group reviews the carrying amount of its tangible and intangible assets to determine whether there is any indication that those assets suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated to determine the extent of the impairment loss, if any. Where the asset does not generate cash flows that are independent from other assets, the Group estimates the recoverable amount of the cash generating unit to which the asset belongs.

Recoverable amount is the higher of the fair value less cost to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects the current market assessment of the time value of money and the risk specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

## **Investments**

Investments in subsidiary companies are stated at cost less any recognised impairment loss.

## **Inventories**

Inventories are stated at the lower of cost or net realisable value. The standard cost comprises direct materials and where applicable direct labour costs and those overheads that have been incurred in bringing the inventories to their present location and condition. Cost is calculated using standard costing basis. Net realisable value represents the estimated selling price less all estimated costs to completion and costs to be incurred in marketing, selling and distribution.

## **Financial assets and liabilities**

Financial assets and liabilities are recognised in the Group's balance sheet when the Group becomes party to a contractual provision of the instrument.

Trade receivables are initially recognised at fair value. Appropriate allowances for estimated irrecoverable amounts are recognised in profit or loss when there is objective evidence, such as an increase in delayed payments, that the asset is impaired.

Cash and cash equivalents comprise cash on hand and demand deposits and are subject to insignificant risk of change of value.

Trade payables and loans are initially measured at their cost which approximates to their fair value.

## **Derivative financial instruments**

The Group's activities expose it primarily to the financial risks of changes in foreign currency exchange rates. The Group uses foreign exchange forward contracts to hedge against foreign exchange rate risk where considered appropriate. The Group does not use derivative financial instruments for speculative purposes.

Derivatives are initially recognised at fair value at the date a derivative contract is entered into and are subsequently re-measured to their fair value at each balance sheet date. The resulting gain or loss is recognised in the income statement immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in the income statement depends upon the nature of the hedge relationship. The Group designates certain derivatives as either hedges of the fair value of the recognised assets, liabilities or firm commitments (fair value hedges), hedges of highly probable forecast transactions or hedges of foreign currency risk of firm commitments (cash flow hedges).

A derivative is presented as a non-current asset or non-current liability if the remaining maturity of the instrument is more than 12 months and it is not expected to be realised or settled within 12 months. Other derivatives are treated as current assets or liabilities.

## **Hedge accounting**

The Group designates certain hedging instruments, which include derivatives and non-derivatives in respect of foreign currency risks as either fair value hedges or cash flow hedges. Hedges of foreign exchange on firm commitments are accounted for as cash flow hedges.

At the inception of the hedge relationship, the entity documents the hedge relationship between the hedging instrument and the hedged item, along with its risk management objectives and its strategy for undertaking various hedge transactions. Furthermore, at the inception of the hedge and on an ongoing basis, the Group documents whether the hedging instrument that is used in a hedging relationship is highly effective in offsetting changes in fair values or cash flows of the hedged item.

Note 2 sets out details of the fair values of the derivative instruments used for hedging purposes. Movements in the hedging reserve in equity are also detailed in the statement of changes in equity within the currency reserve.

### **Cash flow hedge**

The effective portion of change in the fair value of derivatives that are designated and qualify as cash flow hedges are deferred and recognised in other comprehensive income. The gain or loss relating to the ineffective portion is recognised immediately in profit or loss, and is included in the 'other gains or losses' line of the income statement.

Amounts deferred in equity are recycled in profit or loss in the period when the hedged item is recognised in profit or loss, in the same line of the income statement as the recognised hedged item. However when the forecast transaction that is hedged results in recognition of a non-financial asset or non-financial liability, the gains and losses previously deferred in equity are transferred from equity and included in the initial measurement of the cost of the asset or liability.

Hedge accounting is discontinued when the Group revokes the hedging relationship, the hedging instrument expires or is sold, terminated or exercised, or no longer qualifies for hedge accounting. Any cumulative gain or loss deferred in equity at that time remains in equity and is recognised when the forecast transaction is ultimately recognised in profit or loss. When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was deferred in equity is recognised immediately in profit or loss.

## **Share-based payments**

Equity-settled share-based payments to employees and others providing similar services are measured at the fair value at the grant date. The fair value excludes the effect of non-market based vesting conditions. Details regarding the determination of the fair value of equity-settled share-based payments are set out in note 28 to the financial statements.

The fair value determined at the grant date of the equity-settled share-based payments is expensed on a straight line basis over the vesting period, based on the Group's estimate of shares that will eventually vest. At each balance sheet date the Group revises its estimate of the number of shares expected to vest as a result of the effect of non-market based vesting conditions. The impact of the revision of the original estimate, if any, is recognised in profit or loss such that the cumulative expense reflects the revised estimate, with a corresponding adjustment to equity reserves.

The replacement of equity-settled share based payments during the vesting period are measured at the incremental fair value. The measurement of the amount recognised for services received over the period from the modification date until the date when the modified equity instruments vest is expensed on a straight line basis over the modified vesting period, in addition to the amount based on the grant date fair value of the original equity instruments, which is recognised over the remainder of the original vesting period.

## **2. Financial instruments and treasury risk management**

Exposures to credit, interest and currency risks arise in the normal course of the Group's business. Risk management policies and hedging activities are outlined below.

### **Credit risk**

Trading exposures are monitored by the operational companies against agreed policy levels. Credit insurance is employed where it is considered to be cost effective. Non-trading financial exposures are incurred only with the Group's bankers or other institutions with prior approval of the Board of directors.

The majority of trade receivables in the UK and North America are with retail customers. The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the balance sheet.

Impairment provisions on trade receivables have been disclosed in note 20 to the financial statements.

### **Price risk**

The Group considers that there is minimal price in the current economic climate.

## Interest rate risk

The Group finances its operations through a mixture of debt associated with working capital facilities and equity. The Group is exposed to changes in interest rates on its floating rate working capital facilities. The variability and scale of these facilities is such that the Group does not consider it cost effective to hedge against this risk.

## Interest rate sensitivity

The interest rate sensitivity is based upon the Group's borrowings over the year assuming a 1% increase or decrease which is used when reporting interest rate risk internally to key management personnel.

A 1% increase in bank base rates would reduce Group pre-tax profits by £6,000 (2016: £1,000). A 1% decrease would have the opposite effect. The Group's sensitivity to interest rates has increased during the current year mainly due to the increase in the average working capital facilities used in the year.

## Foreign currency risks

The Group is exposed to foreign currency transaction and translation risks.

Transaction risk arises on income and expenditure in currencies other than the functional currency of each group company. The magnitude of this risk is relatively low as the majority of the Group's income and expenditure are denominated in the functional currency. Approximately 6% (2016 - 8%) of the Group's income is denominated in US dollars and 2% (2016 - 2%) in Euros. Approximately 1% (2016 - 2%) of the Group's expenditure is denominated in US dollars and 5% (2016 - 4%) in Euros.

## Foreign currency sensitivity

A 5% strengthening of sterling would result in a £34,000 (2016 - £40,000) reduction in profits and equity. A 5% weakening in sterling would result in a £37,000 (2016 - £45,000) increase in profits and equity.

When appropriate the Group utilises currency derivatives to hedge against significant future transactions and cash flows. The Group is party to foreign currency forward contracts in the management of its exchange risk exposure at 31 March 2017. The instruments purchased are in the currency used by the Group's principal overseas suppliers.

The Group designates its foreign currency forward exchange contracts as hedging instruments as they qualify for hedge accounting under IAS39. The Group is party to foreign currency forward contracts in the management of its exchange risk exposure; they are not held for speculative purposes. The instruments purchased are in the currencies used by the Group's overseas customers and suppliers.

## Current assets

	Group		Company	
	2017	2016	2017	2016
	£000	£000	£000	£000
Derivatives that are designated and effective as hedging instruments carried at fair value				
Forward foreign currency contracts	19	25	-	-
	<b>19</b>	<b>25</b>	<b>-</b>	<b>-</b>

## Current liabilities

	Group		Company	
	2017	2016	2017	2016
	£000	£000	£000	£000
Financial assets carried at fair value through the profit or loss				
Forward foreign currency contracts	56	51	-	-
	<b>56</b>	<b>51</b>	<b>-</b>	<b>-</b>

The Group has entered into forward exchange contracts (for terms not exceeding 12 months) to hedge the exchange rate risk arising from commitments to purchase raw materials denominated in Euros and to sell in US dollars, which are designated as cash flow hedges.

## Cash flow and liquidity risk

The Group has a 5 year bank loan and manages its working capital requirements through overdrafts and invoice finance facilities. These facilities are due to be renewed in March 2018. The maturity profile of the committed bank facilities is reviewed regularly and such facilities are extended or replaced well in advance of their expiry. The Group has complied with all of the terms of these facilities. At 31 March 2017 the Group had available £3,829,000 (2016 - £3,142,000) of undrawn committed borrowing facilities in respect of which all conditions precedent had been met. The directors do not consider that a more detailed maturity analysis is necessary.

## Financial assets

Financial assets are included in the statement of financial position within the following headings. These are valued at amortised cost and are detailed below.

	Group		Company	
	2017	2016	2017	2016
	£000	£000	£000	£000
Trade and other receivables	4,699	3,922	2,990	2,349
Cash and cash equivalents	2,631	814	-	-
	<b>7,330</b>	<b>4,736</b>	<b>2,990</b>	<b>2,349</b>

## Financial liabilities

Financial liabilities are included in the Statement of financial position within the following headings. These are valued at amortised cost and are detailed below.

	Group		Company	
	2017	2016	2017	2016
	£000	£000	£000	£000
<b>Current liabilities</b>				
Trade and other payables	4,564	3,543	35	35
Obligations under finance leases	-	7	-	-
Borrowings	68	-	-	-
Bank loan	116	-	116	-
<b>Non-current liabilities</b>				
Bank loan	418	-	418	-
	<b>5,166</b>	<b>3,550</b>	<b>569</b>	<b>35</b>

## Fair value hierarchy

The fair value of financial instruments has been determined using the following fair value hierarchy:

- Level 1 The unadjusted quoted price in an active market for identical assets or liabilities that the entity can access at the measurement date.
- Level 2 Inputs other than quoted prices included within Level 1 that are observable (i.e. developed using market data) for the asset or liability, either directly or indirectly.
- Level 3 Inputs are unobservable (i.e. for which market data is unavailable) for the asset or liability.

The fair value of the financial instruments of the Group at 31 March 2017 are shown in the table below:

	2017		
	Level 1	Level 2	Level 3
	£000	£000	£000
Forward foreign currency contracts	-	(37)	-
Bank loan	-	-	(534)
	-	<b>(37)</b>	<b>(534)</b>



### 3. Earnings per share

The calculation of the basic and diluted earnings per share is based on the following data:

		<b>Year ended 31 March 2017 £000</b>	<b>Year ended 31 March 2016 £000</b>
<b>Earnings</b>			
Net profit attributable to the equity holders of the parent company		1,251	1,329

		<b>Year ended 31 March 2017 Number</b>	<b>Year ended 31 March 2016 Number</b>
<b>Number of shares</b>			
Weighted average number of ordinary shares for the purposes of basic earnings per share		59,905,805	59,649,743
Effect of dilutive potential ordinary shares relating to share options		6,850,137	7,005,000
Weighted average number of ordinary shares for the purposes of diluted earnings per share		66,755,942	66,654,743

#### Earnings per share

Basic		2.09p	2.23p
Diluted		1.88p	1.99p

#### Earnings per share before exceptional item

Basic		2.09p	0.94p
Diluted		1.88p	0.84p

### 4. Share capital

		<b>Ordinary shares of 1p each</b>	
		<b>£000</b>	<b>Number</b>
At 1 April 2015		596	59,537,243
Issued in the year		3	300,000
At 31 March 2016		599	59,837,243
Issued in the year		7	715,000
At 31 March 2017		606	60,552,243

The company has one class of ordinary shares which carry no right to fixed income. All of the share are issued and fully paid. The total proceeds from the issue of shares in the year was £17,000 (2016 – £4,000).

## 5. Notes to consolidated cash flow statement

	Year ended 31 March 2017	Year ended 31 March 2016		
	Group total from Continuing operations	Continuing operations	Discontinued operations	Total Group
	£000	£000	£000	£000
<b>Profit from operations</b>	<b>1,275</b>	<b>558</b>	<b>-</b>	<b>558</b>
Adjustments for:				
Depreciation on property, plant and equipment	288	196	-	196
Amortisation of intangible assets	333	345	-	345
Profit / (loss) on exceptional items	-	2	(232)	(230)
Revaluation of assets acquired from administrators of Broad Oak Toiletries	-	(227)	-	(227)
Share based payment charge	90	40	-	40
	<b>1,986</b>	<b>914</b>	<b>(232)</b>	<b>682</b>
(Increase) / Decrease in inventories	(112)	2	160	162
Increase in trade and other receivables	(813)	(457)	-	(457)
Increase in trade and other payables	1,021	587	-	587
Increase in deferred tax provision	26	-	-	-
Movement in non-cash derivatives	(26)	5	-	5
<b>Cash generated from operations</b>	<b>2,082</b>	<b>1,051</b>	<b>(72)</b>	<b>979</b>
Interest (paid) / received	(24)	1	-	1
<b>Net cash from operating activities</b>	<b>2,058</b>	<b>1,052</b>	<b>(72)</b>	<b>980</b>

Cash and cash equivalents (which are presented as a single asset on the face of the balance sheet) comprise cash at bank and in hand.

## 6. Profit on disposal

During the previous year the Group completed the sale of the business and assets of The Real Shaving Company brand including the trademark and associated intellectual property, its principal activities were to design, manufacture and distribute the male grooming brand.

The disposal was completed on 28 May 2015 and was carried out as the Board believed the Group had developed The Real Shaving Company business to a point where it had established presence in a number of key retailers in the UK and certain overseas markets but that it believed significant investment in the Brand was required to generate further sales growth, particularly in the current challenging retail market.

## 7. Other operating income

	Year ended 31 March 2017	Year ended 31 March 2016
	£000	£000
Gain on bargain purchase	-	227
Total	-	227

## **8. Business combinations**

On 16 February 2016 Potter and Moore (Devon) Limited, a subsidiary of Creightons Plc, acquired some of the assets of Broad Oak Toiletries Limited from the administrator for a consideration of £600,002, consisting of cash of £600,002. There was no consideration in the form of shares.

The Group recognised a gain on the bargain purchase of £227,000 in the year to 31 March 2016 in relation to the revaluation of plant and equipment. The assets were acquired at below market value from the administrators of Broad Oak Toiletries Ltd due to the nature of the sale and subsequently externally revalued to market values.

In the period following acquisition, Potter and Moore (Devon) Limited contributed £262,000 to the Group's revenue and £51,000 to the Group's profit which was included within the consolidated statement of comprehensive income for the year ended 31 March 2016.

Acquisition related costs of £225,000 were recognised as an exceptional item within other operating expenses in the consolidated income statement and related to provisions for reorganisation costs, professional, legal and valuation services associated with the business combination for the year ended 31 March 2016.

## **9. Status of information**

In accordance with section 435 of the Companies Act 2006, the directors advise that the financial information set out in this announcement does not constitute the Group's statutory financial statements for the year ended 31 March 2017 or 2016, but is derived from these financial statements. The financial statements for the year ended 31 March 2016 have been delivered to the Registrar of Companies. The financial statements for the year ended 31 March 2017 have been prepared in accordance with International Financial Reporting Standards as adopted by the European Union. The financial statements for the year ended 31 March 2017 will be forwarded to the Registrar of Companies following the Company's Annual General Meeting. The Auditors have reported on these financial statements; their reports were unqualified and did not contain statements under Section 498(2) or (3) of the Companies Act 2006.

The consolidated statement of financial position at 31 March 2017 and the consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended have been extracted from the Group's financial statements. Those financial statements have not yet been delivered to the Registrar.

The full report and accounts are expected to be posted to Shareholders shortly. The annual report and accounts will also be available on the Company's website at: [www.creightonsplc.com](http://www.creightonsplc.com) and in hard copy to shareholders upon request from the Company's registered office at 1210 Lincoln Road, Peterborough, PE4 6ND.

The annual report and accounts for the period ended 31 March 2017 will be uploaded to the National Storage Mechanism and will be available for viewing shortly at <http://www.morningstar.co.uk/uk/NSM>

The Directors will notify shareholders when the accounts are posted and have been uploaded to the website and to the NSM.

The Company's AGM will take place at the offices of Potter & Moore Innovations Ltd, 1210 Lincoln Road, Peterborough, PE4 6ND on 10 August 2017 at 12:00 noon.